

# **Principles and Rules for Translating Retirement Objectives into Strategies**

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# What does academic modelling imply about ‘optimal’ retirement strategies?

- Quite a bit of modelling has been done in an Australian context by both ourselves and other academics (as well as overseas)
- We have imputed from this research:
  - Member attributes that matter to the ‘optimal’ strategy
  - Principles and rules for linking strategies to objectives
- Heterogeneity is an important theme

# Some academic studies influencing our formulations

## **Australian based**

Andréasson Shevchenko (Risks, 2017; wp, 2019)

Andréasson, Shevchenko and Novikov (IME, 2017)

Bell, Liu and Shao (wp, 2017).

Butt, Khemka and Warren (EcRec, 2019; wps, 2021)

De Ravin, Liu, van Rooyen, Scully and Wu (wp, 2019)

Hulley, Mckibbin, Pedersen and Thorp (EcRec, 2013)

Iskhakov, Thorp and Bateman (EeRe,c 2015)

Kingston and Thorp (JPEF, 2005)

Warren (FAJ, 2019; AJM 2021)

## **International**

Bengen (JFP, 1994)

Blake, Wright and Zhang (JEDC, 2013)

Klement (CFA RF, 21018)

Lockwood (AER, 2018)

Waring and Siegel (FAJ, 2015)

## Attributes that matter to the ‘optimal’ strategy

### Objectives and preferences:

1. Any minimum acceptable income
2. Type of income stream
  - a) Income target, e.g. replacement rate, ASFA standard; may vary over time
  - b) Maximise income extracted from available assets, while managing risk
3. Bequest motive
4. Risk tolerance

### Other key attributes:

5. Individual or couple
6. Homeowner or renter
7. Other available assets
8. Precautionary savings

### What else might matter:

- Health / longevity
- Other income sources
- Family situation

# Strategies for a minimum acceptable income

## Principle:

- *Secure any minimum acceptable income, if possible.*

## Rule:

- Purchase sufficient annuities to secure the minimum, accounting for other available income.

## Issues:

- No need if Age Pension is enough, or balance is large
- Renters vs. homeowners
- If can't secure the minimum ... go for growth, or batten down?

# Strategies for an income target

## Principle:

- *Invest with the aim of delivering the income target for as long as possible, by combining annuities, growth and defensive assets.*
- *Draw sufficient amount to deliver the income target, until available assets are exhausted.*

## Rules:

- Secure the target by allocating to annuities, up to some maximum
- If unable to secure target, scale back annuities to lock-in minimum
- Invest remainder in growth assets, as much as can be tolerated

## Issues:

- Deferred annuities vs. immediate annuities
- Other strategies to help secure income, e.g. defensive assets, products

# Strategies for income maximisation

## Principle:

- *Drawdown and investment strategy jointly directed at converting assets into income, leaving behind no more assets than intended*

## Rules:

- Determine how much income to protect using annuities
- Invest remainder in growth assets, as far as can be tolerated
- Establish affordable drawdown strategy, and review occasionally

## Issues:

- Affordable drawdown might be viewed as a ‘conditional investment-linked virtual annuity’; likely exceeds minimum drawdown rules
- Products emerging that embed this type of strategy with longevity insurance element (*QSuper, Optimum Pensions, now Challenger*)

## Under a strong bequest motive

### Principle:

- *Restrict drawdowns to tolerable levels, and direct the investment strategy towards building assets.*

### Rules:

- Use annuities only to secure any minimum acceptable income
- Drawdown only what is needed
- Invest in growth assets, as far as can be tolerated

### Issue:

- Strategies aimed at building bequests should be a choice product



# Under high risk tolerance

## Principles:

- *Reduce annuity use in favour of additional growth assets, and use the opportunity to increase their expected income (or bequest).*
- *Set growth asset exposure at the maximum that can be tolerated.*

## Issue:

- Strategies built for high risk tolerance should be choice product

## Basic example – four strategies

### Two income objectives and related drawdown strategies:

- A. Target income, based on ASFA Comfortable
  - ⇒ draw to meet target, until account-based pension (ABP) exhausted
- B. Maximise income extracted from available assets
  - ⇒ draw ‘affordable’ drawdown, re-estimate each year conditional on balance, expected return and life expectancy given age

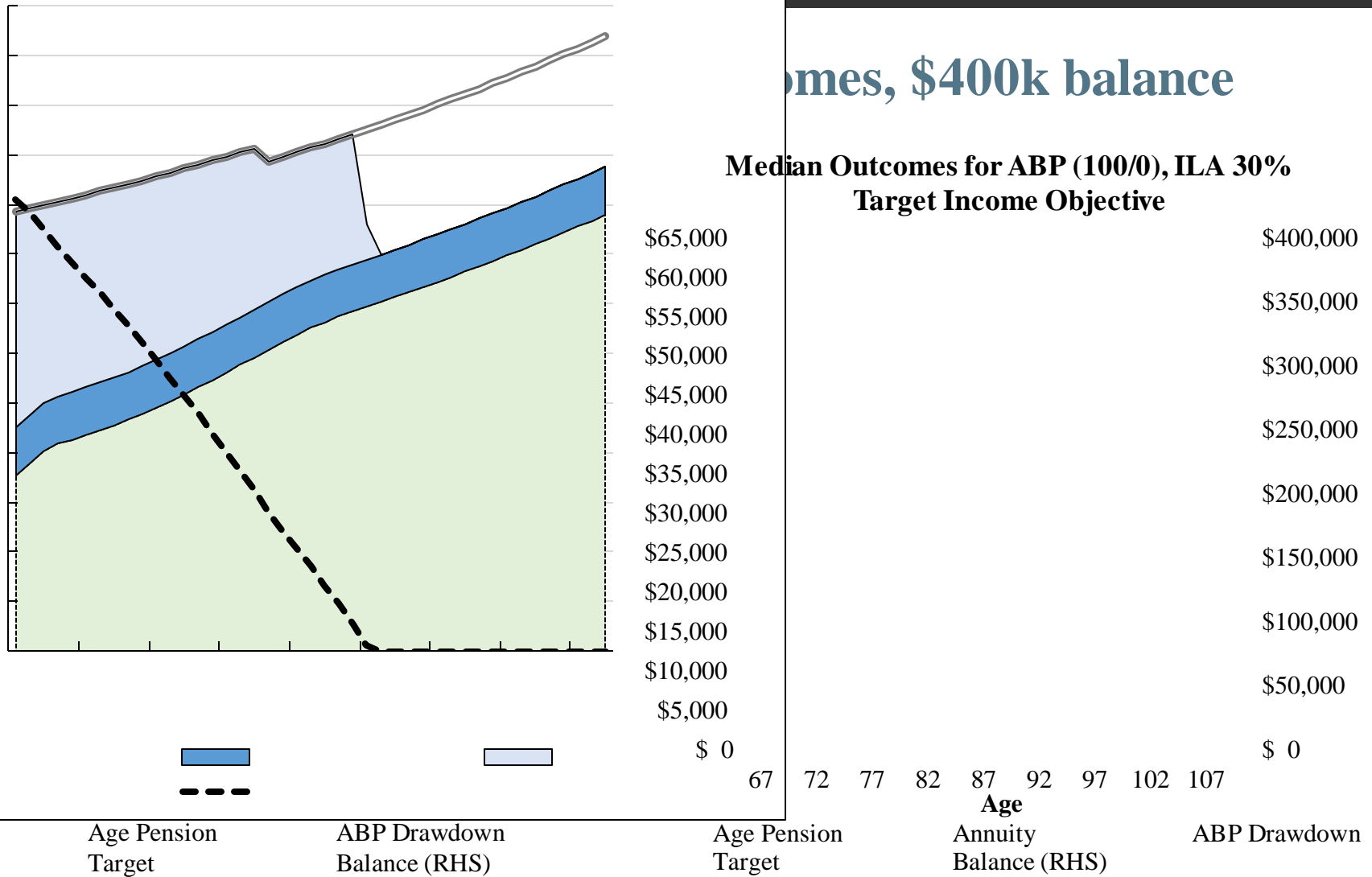
### Two investment strategies:

1. 100% ABP with 70/30 growth/defensive mix
2. 70% ABP invested 100% in growth;  
30% real immediate life annuity (ILA)

*(Note: Modelling allows for Age Pension and minimum drawdown rules)*

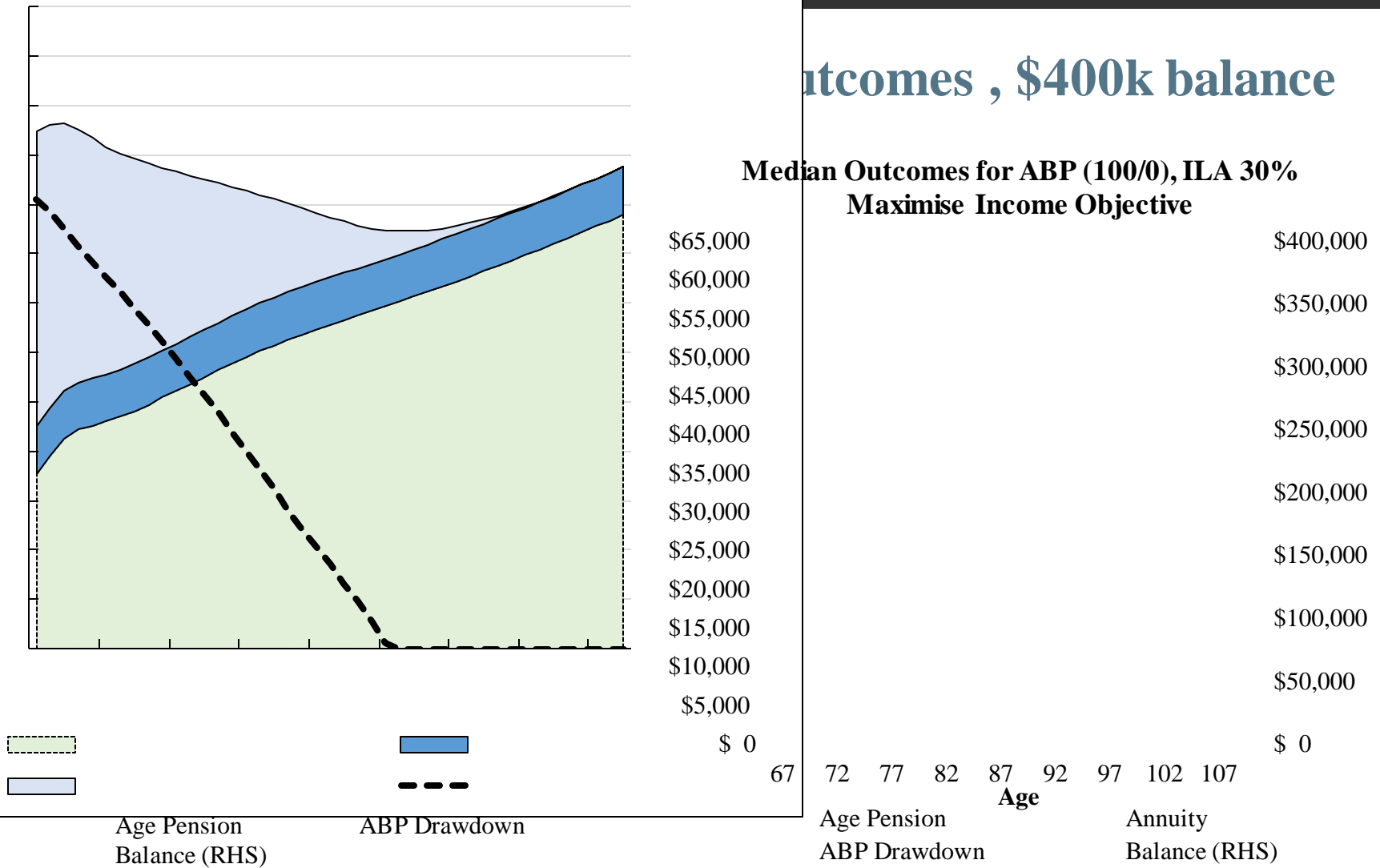
# Outcomes, \$400k balance

**Median Outcomes for ABP (100/0), ILA 30%  
Target Income Objective**



# Outcomes , \$400k balance

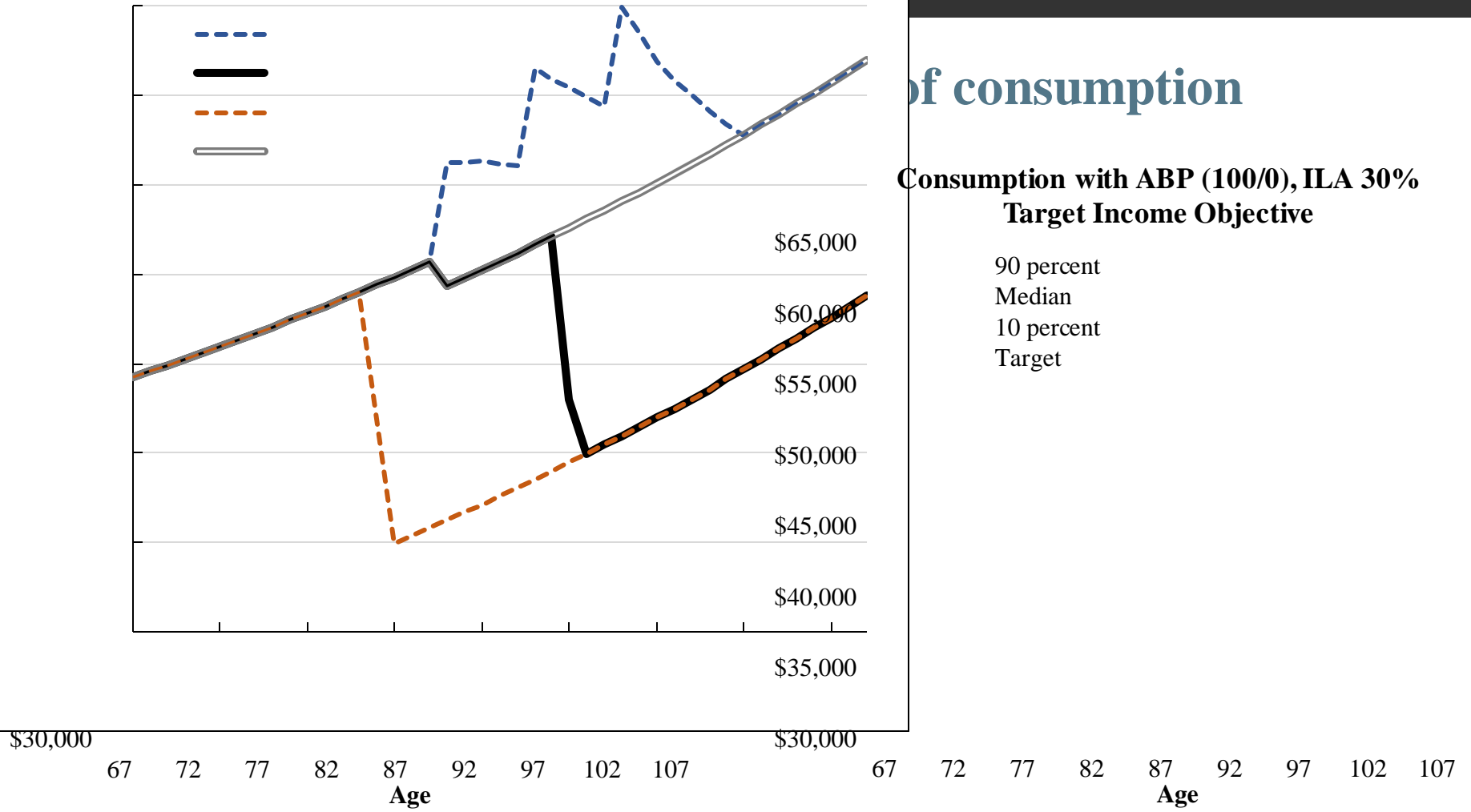
**Median Outcomes for ABP (100/0), ILA 30%  
Maximise Income Objective**



# of consumption

Consumption with ABP (100/0), ILA 30%  
Target Income Objective

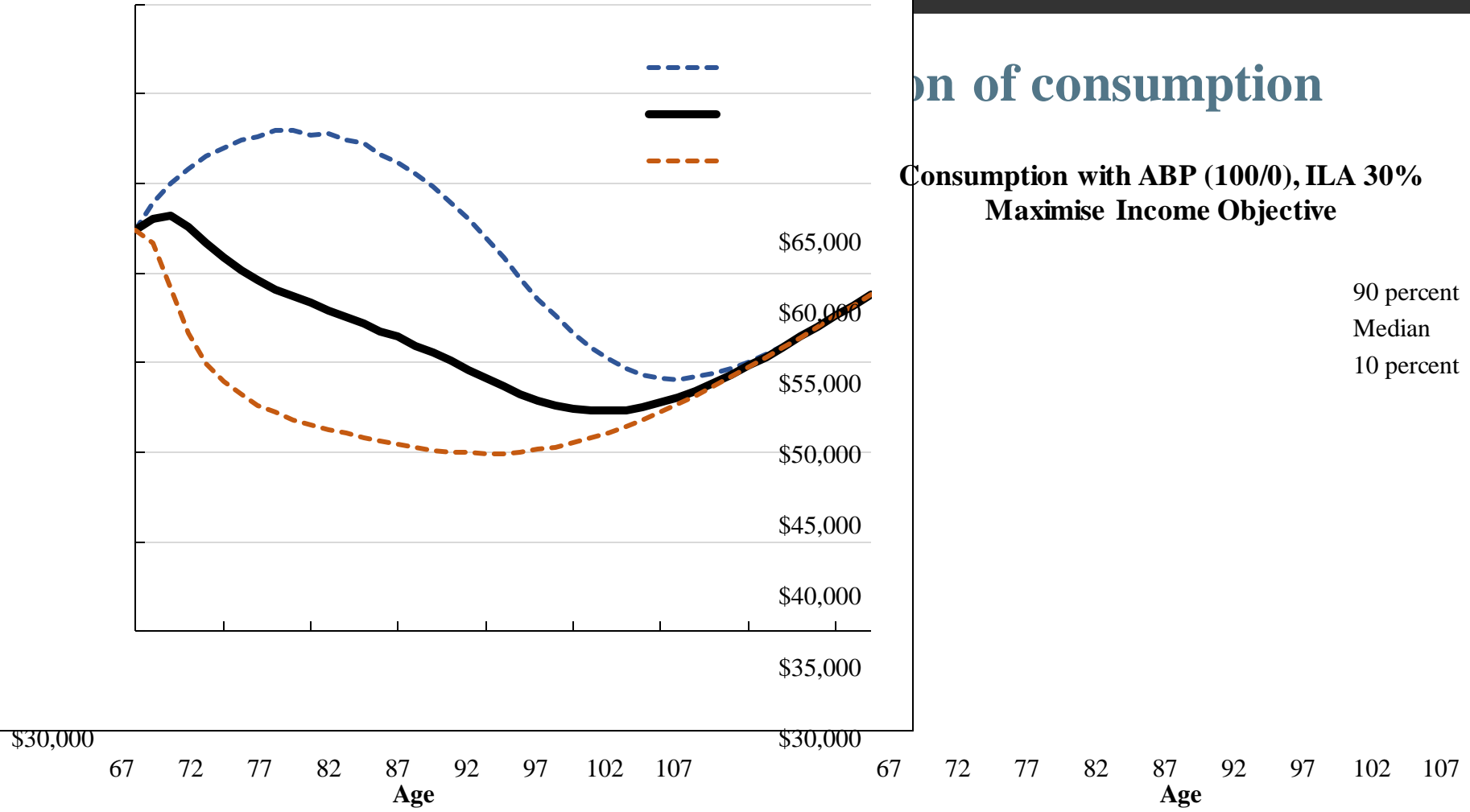
90 percent  
Median  
10 percent  
Target



# on of consumption

Consumption with ABP (100/0), ILA 30%  
Maximise Income Objective

90 percent  
Median  
10 percent



## A related aside – Utility vs. metrics

- Utility and metrics might be used in tandem
- *Utility analysis*
  - Summarise entire distribution in one number (e.g. certainty equiv)
  - Use to compare strategies, or find optimal strategy
  - Apply different utility functions to capture differing objectives
- *Metrics*
  - Characterise distribution of outcomes
  - Communicate outcomes
  - Reality check that strategy is delivering intended outcomes

## Key takeaways

1. *Two main types of income objectives* – strategies differ markedly
2. *Minimum acceptable income* – worth thinking about if there is some minimum income level to be protected, if at all possible
3. *Member heterogeneity* – it matters, and should be addressed directly





# *Questions and Discussion*